

	<h2>Health and Wellbeing Board</h2> <h3>Thursday 11<sup>th</sup> May 2023</h3>
<b>Title</b>	<b>Joint Health and Wellbeing Strategy – Implementation Plan and Key Performance Indicators</b>
<b>Report of</b>	Director of Public Health and Prevention
<b>Wards</b>	All
<b>Status</b>	Public
<b>Urgent</b>	No
<b>Key</b>	No
<b>Enclosures</b>	Appendix A – Phase 2 (2022-23) Implementation Plan Appendix B – Joint Health and Wellbeing Strategy Key Performance Indicators
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## Summary

The Barnet Joint Health and Wellbeing Strategy 2021-2025 and Implementation Plan/Key Performance Indicators were signed off by the Board in July and September 2021 respectively. We are now midway through Year 2 of the strategy (to note, Year 2 of the Strategy covers the period from September 2022 – August 2023)

This report provides to Board Members:

- A six monthly progress update on actions due to take place in Year 2 of the Strategy
- A summary of performance in the key performance indicators

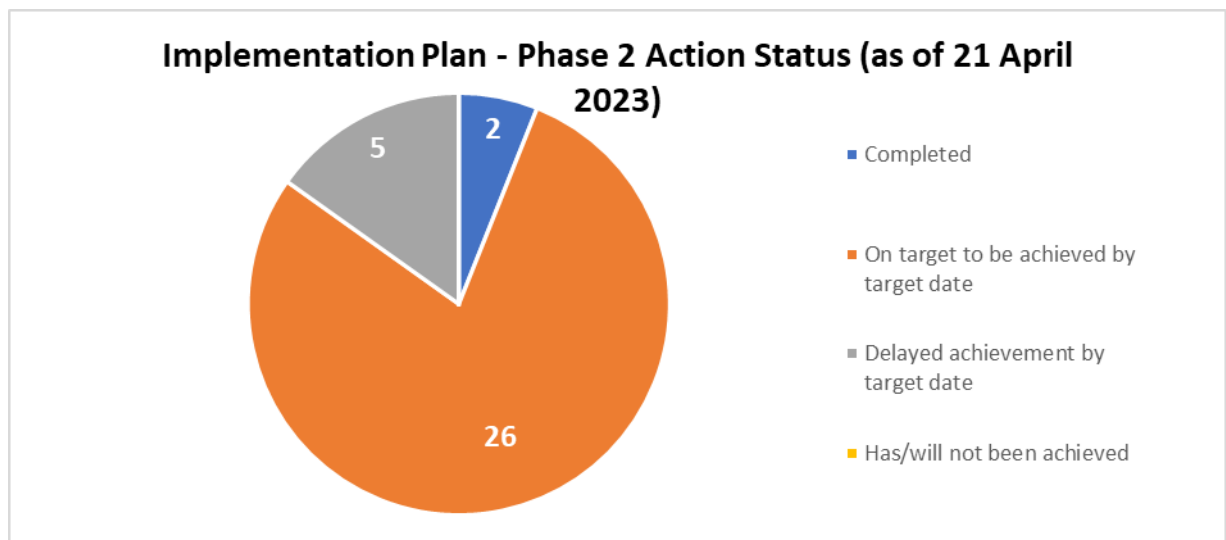
## Officers Recommendations

1. That the Board comments on and notes the current progress of the Implementation Plan, and on the Key Performance Indicators.
2. That the Board agrees to make updates to the Implementation Plan and Key Performance Indicators, following the recommendations from the Director of

**Public Health Annual report, and important actions from other key strategies ahead of the next six monthly report.**

## 1. Why this report is needed

- 1.1 The Joint Health and Wellbeing Strategy (JHWBS) is a statutory document for each Local Authority area. The Health and Wellbeing Board must develop and agree the Strategy.
- 1.2 Barnet's current JHWBS was signed off in July 2021, with the Implementation Plan and Key Performance Indicators signed off by Health and Wellbeing Board in September 2021.
- 1.3 We have instituted a six monthly reporting cycle to Health and Wellbeing Board on progress on the Implementation Plan and Key Performance Indicators. The last update was in September 2022.
- 1.4 This report focusses on an update of all the Phase 2 Implementation Plan since September 2022, and presents updated Key Performance Indicator figures (where available) since September 2022.
- 1.5 Phase 2 Implementation Plan
  - 1.5.1 Of the 33 actions in the Phase 1 Implementation Plan, 84.8% of actions are either completed or on target.



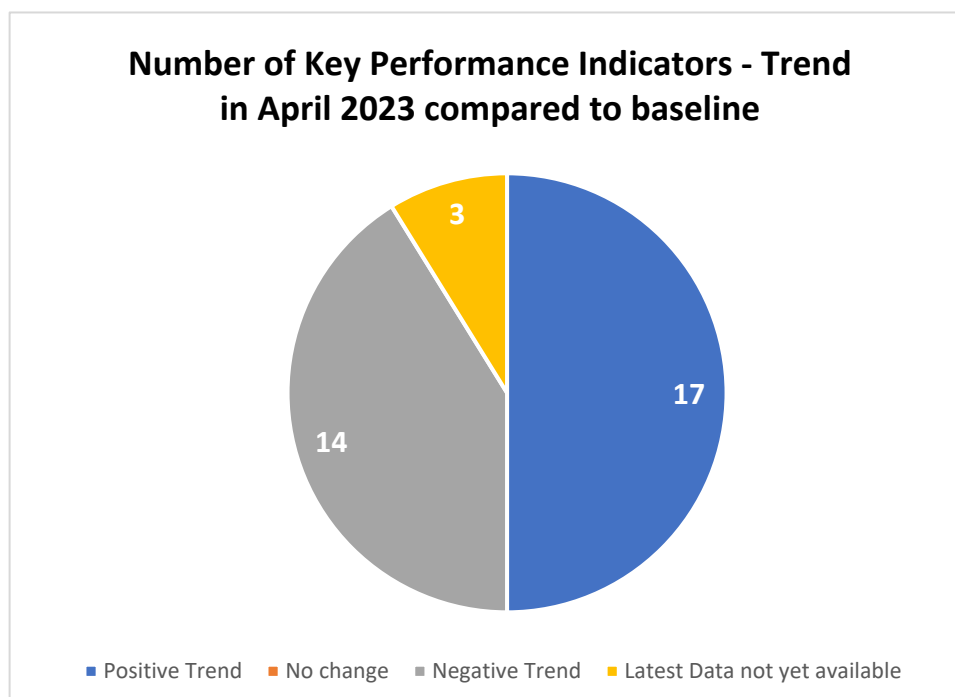
- 1.5.2 The full Phase 2 Implementation Plan is appended to this report as Appendix A. The following actions have been delayed from their original completion date.

HWBS Key Area	Project Activity	Start Date	Finish Date	Progress Report - What has been achieved, and what still needs to be achieved?
Key Area 1	Development of Health Impact Assessment Policy	Sep-22	Sep-23	<p>This action is still in progress, but progress slowed due to staff capacity.</p> <p>Team has had conversations with Planning on how to implement this in the current local plan, and looking ahead to the next local plan (due to start in 2030).</p> <p>Team is also working with LBB Licensing team on policy for gambling and alcohol premises, will include a health impact assessment on these decisions.</p>
Key Area 1	Develop a strategic approach and work with businesses to make every Highstreet in the borough healthy	Sep-22	Aug-23	<p>The programme is now catching up after a delay earlier in the year.</p> <p>At the time of reporting, 55 businesses are signed up to at least one element of the Healthier High Streets programme sticker.</p> <p>Creation of the interactive map is in progress, and we have had good engagement with local councillors who are supporting with raising awareness among businesses and signposting us to potential new sign-ups.</p> <p>The priority for the next six months will be publishing and advertising the business map, increase numbers of participating businesses, and launching a meaningful comms campaign in Summer 2023.</p>
Key Area 1	Deliver action plan for Make Every Contact Count (MECC)	Sep-22	Sep-23	<p>Barnet MECC Steering Group continues to meet, and seven bespoke training sessions have been delivered so far.</p> <p>Factsheets are being reviewed in March-May 2023 and potential new factsheets for Cost of living, Safeguarding, Fire safety, Self-neglect &amp; Healthy Start are in the process of being developed.</p> <p>Upcoming training plan includes integration of the MECC eLearning training onto Barnet Council training platform, and delivery of bespoke sessions to NHS, Adult social care and Customer Service Team.</p>
Key Area 2	Deliver the Cardiovascular Disease (CVD) Prevention Programme, and track its impact	Sep-22	Dec-24	<p>Work on this action has been delayed due to vacancies within the team. However, these have now been filled, and progress is being made. The CVD Task and finish Group continues to meet, co-chaired by DPH and VCS lead, and the programme is currently being reviewed with a view to having a more effective strategic approach to steer action plan and programme.</p>

HWBS Key Area	Project Activity	Start Date	Finish Date	Progress Report - What has been achieved, and what still needs to be achieved?
Key Area 3	Develop integrated pathways around CVD	Sep-21	Sep-23	NCL Stroke and Prevention Network continues to meet, and several preventative and management pathways have been identified and are being progressed, including BP @ Home; CVD/Stroke clinical pathway review; and roll out of Community Pharmacy Hypertension Advanced Service. The network rates current progress as Amber.

## 1.6 Key Performance Indicators

- 1.6.1 There are 34 Key Performance Indicators aligned to the Barnet JHWBS. This now includes the additional Food Plan indicator which was added in September 2022.
- 1.6.2 Of these, 17 indicators (50%) have a positive trend from the baseline, and 14 indicators (41.2%) have a negative trend since the benchmark data shared in September 2021.



- 1.6.3 Compared to September 2022, there are five more indicators showing a positive direction of travel compared to the baseline, seven more indicators showing a negative direction of travel.

All indicators	Sep-22		Mar-23		Change from Sept 22 - Mar 23	
<b>Positive Trend</b>	12	36.4%	17	50.0%	5	13.6%
<b>No change</b>	2	6.1%	0	0.0%	-2	-6.1%
<b>Negative Trend</b>	7	21.2%	14	41.2%	7	20.0%
<b>Latest Data not yet available</b>	12	36.4%	3	8.8%	-9	-27.5%

- 1.6.4 Although the number of indicators where we do not have reliable data yet has reduced significantly, there are still some areas where national data collection and dissemination has not yet caught up after disruption of the Covid19 pandemic. In Appendix B, we have listed when we expect the data to be available (where known).
- 1.6.5 We do not have updated figures since September 2022 for Life Expectancy and Healthy Life Expectancy for males and females in Barnet, but we expect to have this for the next update in September 2023.
- 1.7 Proposed Process for Updating the Implementation Plan and Key Performance Indicators
- 1.7.1 We are currently in a period of transition, with a number of key strategies being updated, or developed. This includes the North Central London Integrated Care and Population Health Strategy, the North Central London Joint Delivery Plan, and borough focussed strategies such as the Carers/Young Carers Strategy, Dementia Strategy, Housing and Homelessness Prevention Strategies and the Children and Young People's Plan.
- 1.7.2 In addition to this, the Director of Public Health Annual Report this year focusses on Health Inequalities in Barnet, and has several recommended areas to address.
- 1.7.3 Therefore, it is intended to review the Implementation Plan and Key Performance Indicators to ensure that the right actions and data are captured, to ensure that the Board has an oversight of health and wellbeing in Barnet, and the progress of actions underway to improve this. An updated Implementation Plan and Key Performance Indicators will come to the Board in September 2023.

## **2. Reasons for recommendations**

- 2.1 It is important that progress on the JHWBS is tracked by the Health and Wellbeing Board, and that original Implementation Plans and indicators are reviewed and updated in line with current needs.

## **3. Alternative options considered and not recommended**

- 3.1 This is an information report for the board to review and discuss. Therefore, there are no alternative options.

## **4. Post decision implementation**

- 4.1 Actions and indicators will continue to be tracked throughout the year, with key items for decision or consultation brought to Board as required.
- 4.2 The Board is recommended to review the Implementation Plan and indicators as outlined in paragraphs 1.7.1 – 1.7.3, to ensure that implementation continues to be relevant and is tracked appropriately.

## **5. Implications of decision**

### **5.1 Corporate Priorities and Performance**

5.1.1 Supporting the health and wellbeing of residents is the core aim of the Health and Wellbeing Board, and the Joint Health and Wellbeing Strategy is the articulation of how we will achieve this aim.

### **5.2 Resources (Finance & Value for Money, Procurement, Staffing, IT, Property, Sustainability)**

5.2.1 There are no resource implications because of the proposals.

### **5.3 Legal and Constitutional References**

5.3.1 Under section 116A of the Local Government and Public Involvement in Health Act 2007 (as amended), there is a statutory duty to produce a Joint Health and Wellbeing Strategy to meet the needs identified in the joint strategic needs assessment

5.3.2 The Terms of Reference of the Health and Well Being Board include  
(1) To jointly assess the health and social care needs of the population with NHS commissioners and use the findings of a Barnet Joint Strategic Needs Assessment (JSNA) to inform all relevant local strategies and policies across partnership. (2) To agree a Health and Wellbeing Strategy (HWBS) for Barnet taking into account the findings of the JSNA and strategically oversee its implementation to ensure that improved population outcomes are being delivered.

### **5.4 Insight**

5.4.1 The Joint Health and Wellbeing Strategy was developed using the Joint Strategic Needs Analysis and other quantitative and qualitative work during 2020-21.

### **5.5 Social Value**

5.5.1 Not applicable

### **5.6 Risk Management**

5.6.1 Each area of work has its own risk management schedule and protocol

### **5.7 Equalities and Diversity**

5.7.1 A whole systems approach to prevention and health and care integration focus on health inequalities which persist amongst groups with protected characteristics. To do this, we use the best data available, which often includes nationally collected datasets which are not routinely – at Local Authority level - broken down by protected characteristics. However, by consulting and engaging with appropriate communities and stakeholders, it is expected that a whole systems approach to prevention will prevent unintended harms against marginalised groups and promote health equity. As the COVID-19 pandemic has shone a further light on disproportionality of the health outcomes amongst various groups, reviewed Health and Wellbeing Strategy process will include an engagement with diverse communities with a particular focus on Black,

Asian and Minority Ethnic Groups.

- 5.7.2 The Implementation Plan will also be informed by the emerging work on disproportionality and Closing the Gap being undertaken by the Council.
- 5.7.3 Any evidence that demonstrates a disproportionate impact will be reviewed within the Actions and, if necessary, edited to ensure that the goal of equality within health is as tangible as possible.

## 5.8 Corporate Parenting

- 5.8.1 Whilst there is no direct impact on the council's corporate parenting role because of the Health and Wellbeing Strategy development, the actions set out in the plan do provide opportunities to support the council's role as corporate parent through the health and wellbeing improvement interventions for children and young people residing in the borough including children in care.

## 5.9 Consultation and Engagement

- 5.9.1 The JHWS underwent a consultation on the draft strategy between 29 January 2021 and 12 March 2021. This consultation consisted primarily of an online questionnaire with an engagement session taking place with Barnet MENCAP users. The option of alternative questionnaire formats was advertised but not taken up by respondents. 72 responses were received for the questionnaire.
- 5.9.2 From the consultation with the public and engagement across the organisation and CCG, actions and KPIs have been identified in order to achieve the overarching goals of the JHWS.

## 5.10 Environmental Impact

- 5.10.1 The Implementation Plan contains actions around improving Air Quality, promoting Active Travel and the Food Plan has actions around improving access to locally grown food, as well as reducing food waste. It is anticipated that this will have a positive impact on the Council's carbon and ecology impact.

## 6. Background papers

- 6.1 Approval of the Joint Health and Wellbeing Strategy - Item 9 on agenda for 15 July 2021 [Agenda for Health & Wellbeing Board on Thursday 15th July, 2021, 9.30 am | Barnet Council \(moderngov.co.uk\)](#)
- 6.2 Barnet Joint Health and Wellbeing Strategy, 2021-2025, [Barnet Joint Health and Wellbeing Strategy 2021 to 2025 - full document.pdf](#)
- 6.3 Final Joint Health and Wellbeing Strategy Key Performance Indicators 2021-2025 – Health and Wellbeing Board, 30 September 2021 - [Board Paper HWBS 22.09.pdf \(moderngov.co.uk\)](#)